TASK & FINISH GROUP REVIEW PROCESS		
Role of the Elected Member		Roles of Democratic Services and Departmental Service Officers
	Stage 1 - Topic Selection	Departmental Service Officers
Members of the Scrutiny Committee decide on topic taking account of:  FWP discussions  Discussions during meetings of the Committee  Council priorities  Advice of officers.	Consideration to be given to:  Potential impact for significant section(s) of the population - including protected groups  Key deliverable of a strategic and/or partnership plan  Key performance area for the Council where improvements are required  Legislative requirement  Contribute to achieving corporate / community objectives and wellbeing objectives.  Service delivery improvement  Public engagement	<ul> <li>Service Officers present to Members information on service reviews, audit reports, inspection reports, performance indicators, budget, customer satisfaction results and topics due for review.</li> <li>Democratic Services Officers and Service Officers advise Members on possible topic selection.</li> </ul>
	Stage 2 – Scoping the Review	I
<ul> <li>Scrutiny Members decide on:</li> <li>Aims, objectives and outcomes</li> <li>Select method to best fit the aims of the Review</li> <li>Information required</li> <li>Stakeholders</li> <li>Timescales</li> <li>Membership of the Review Group</li> <li>Agree the Final Project Plan</li> </ul>	<ul> <li>Scope:</li> <li>A clear statement of the scrutiny topic</li> <li>The aim (or purpose) of the project</li> <li>What will be included and excluded</li> <li>Specific questions, concerns or issues that should be addressed</li> <li>How it will contribute to achieving Corporate Priorities and Well-being Objectives</li> <li>Initial list of key stakeholders</li> <li>Timescale for completion of the task.</li> <li>Risks</li> </ul>	<ul> <li>Democratic Services Officer and Service Officers provide advice on the scope.</li> <li>Democratic Services Officer produces a draft project plan for the review, setting out timescales/key milestones, to be agreed by the Scrutiny Committee.</li> </ul>
	Stage 3 – Gathering Evidence	
<ul> <li>Identify and call for evidence as appropriate</li> <li>Compile questions for stakeholders with officer support, if required.</li> <li>Meet with witnesses and engage users/community groups.</li> <li>Undertake other activities as appropriate, e.g. site visits</li> </ul>	<ul> <li>Written information / evidence</li> <li>Individuals and groups may be invited to present evidence to the Committee.</li> <li>Site visit or other activities, such as directly trying the service.</li> </ul>	<ul> <li>Democratic Services Officer to make arrangements for the gathering of evidence, as requested by the Group.</li> <li>Officers support Members in compiling questions if required.</li> <li>Service Officers to provide evidence as required.</li> <li>Democratic Services Officers to make summary notes and action points.</li> </ul>
	Stage 4 – Considering Evidence	
<ul> <li>Members evaluate the evidence received and collated.</li> <li>Members formulate findings and recommendations.</li> </ul>	<ul> <li>Consider notes and evidence.</li> <li>Compare to the original scope.</li> <li>Identify key elements to be included in the report.</li> <li>Basis for the formulation of recommendations.</li> </ul>	<ul> <li>Democratic Services Officer collates the evidence received and supports Members in formulating their findings and recommendations.</li> <li>Service Officers available for any clarification required.</li> </ul>

## Stage 5 - Report

- The Group considers the draft report, make amendments as appropriate. Agree final version to be submitted to the Scrutiny Committee.
- Draft report submitted to the Scrutiny Committee for endorsement. Members of the Group present the report.
- Final Report presented to the Cabinet/ Council by the Members of the Group.

- Report completed and is unambiguous and written in clear simple language.
- Report contains conclusions and clear recommendations.
- Recommendations include timescales for implementation and are fully budgeted, including any resource implications.
- Scrutiny Committee approves the report. Agrees recommendations and a template implementation plan to Cabinet/Council together with any partner agencies if appropriate.
- Based on Members' findings and recommendations, the Democratic Services Officer drafts a report, in consultation with the Chair of the Group.
- Draft report once agreed by Group will be circulated to Officers and organisations involved for accuracy.

## Stage 6 – Implementation & Feedback

- Decide basis of feedback on review outcomes to stakeholders.
- Implementation of agreed actions arising from the report is the responsibility of the Cabinet.
- Subject to approval of recommendations by Cabinet / Council, an implementation plan will be developed by relevant Service Officer.
- Recommendations actioned by relevant Officers.
- Feedback outcomes to stakeholders / community, if appropriate.
- Democratic Services Officer supports Members in considering how they propose to feedback the review outcomes to stakeholders.
- Service Officer ensures that adopted recommendations are actioned.

## **Stage 7 – Monitoring**

- Cabinet Portfolio Holder reports progress on the implementation of the adopted recommendations to Scrutiny Committee
- Members may choose to undertake further scrutiny if required.
- Progress on the implementation plan will be monitored by the Scrutiny Committee.
- Further investigation / recommendations if dissatisfaction with the implementation of the recommendations.
- Service Officer supports Portfolio Holder to report progress to the relevant Scrutiny Committee.
- Democratic Service Officer schedules monitoring of the implementation plan into the FWP.